Uber Eats

Setting Up Your Operations for Third Party Delivery Success

Christopher Ager Head of Uber Eats Restaurant Operations

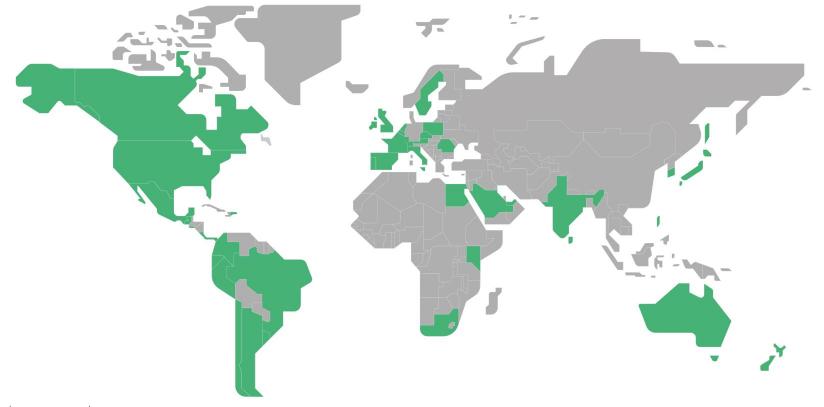
July 2019

Uber Eats has transformed into food delivery for the everyday

Whether you're at home, out and about, traveling, or at work



500+cities in 3 years



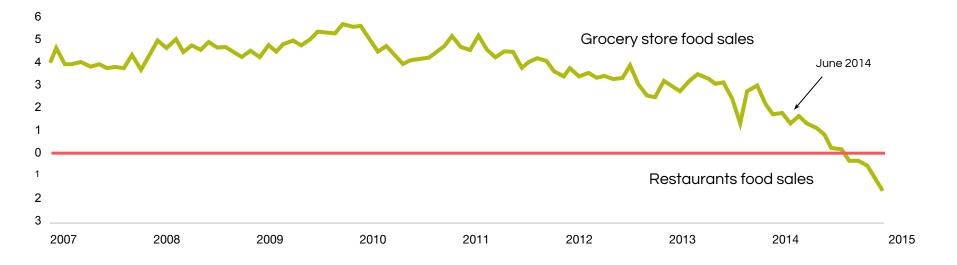
OUR MISSION

Make eating well effortless every day, for everyone.

How we eat is changing

Gap between grocery store sales and restaurant sales

(in billions of current dollars; figures are seasonally adjusted)



Delivery is in demand for all ages

It's more than a millennial trend! Here are the percentages of each age segment that says they plan to increase meal ordering through delivery.*

39%

Ages: 25-40

37%

Ages: 41-52

19%

Ages: 53-71

25%

Ages: 72+

The future of delivery = delicious



The expected rise in U.S. restaurant-specific food delivery sales from 2017 to 2022.*

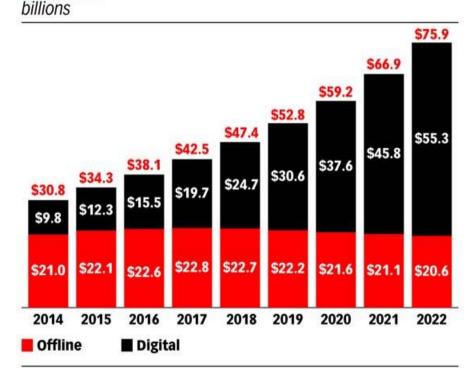


*Source: Cowen & Co.

60% of restaurants say delivery generated incremental sales

With 1 in 4 consumers saying they spend more on off-premise orders, there's opportunity for increased check averages

US Restaurant Delivery Revenues, Offline vs. Digital, 2014-2022



Note: numbers may not add up to total due to rounding Source: The NPD Group and Cowen and Company as cited by Cowen and Company, "Survey says 'Dining In' Is the New 'Dining Out'," July 12, 2017

www.eMarketer.com

When the moment is too perfect to miss.

Ube

When your favorite team is winning ... or losing



When you don't want to get caught in the rain

When your dining companion might not make it through the meal

Gold standard operations



Think about how to best represent your brand through delivery Your Delivery offerings don't have to match exactly with your in-store experience

- Items that can travel well
- Special items or combos not available in-store
- Easy to operationalize
- Appeal to groups & families

Menus Drive Impact

Focus on Menu Quality

Good delivery menus may not look like in-store ones:

- Highlight signature and high margin items
- Bundle and create combos
- Drive beverages and sides
- Use photos to drive attention to high margin items



The good, the bad, and the ugly

Food delivery can bring moments of joy, but without the right tools, can turn into a poor eater experience and gain virality on social media.

Uber Eats teams are thinking through a packaging portal in which restaurants will be able to order the unique packaging products they need.



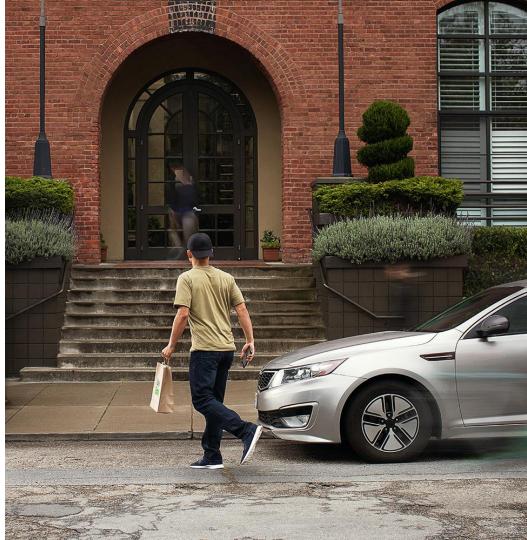


In-Store Operations Matter

Set Your Operations Up for Success

Delivery adds complexity to an already busy operation. Think about the following to drive success:

- Optimize your tablet
- In store flow to minimize wrong orders
- Order workflow to ensure sound communication
- Prep-time for more efficient hand-offs



Unlocking new growth for your business

We're helping 220k+ restaurants grow through delivery

















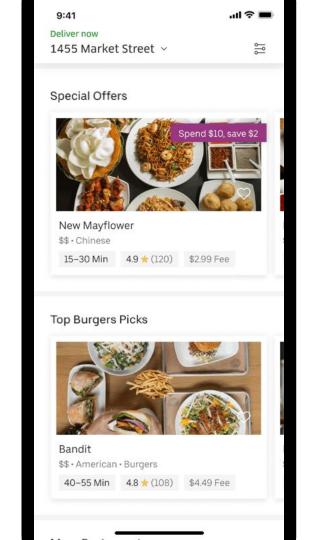
Empowering through data & technology

<u>ub</u>	er Eats		
ø	Item ratings		Based on past 3 m
= ₩ •	89% Average rating 1624	6 📭 47 100% estaurants: 94%	Issues overview Taste 11 Portion Size 6 Temperature 3 Presentation 2
Ð	Item	Ratings	Comments Issues
	Spicy Chives & Shrimp Dumpling	100% 10023	фо Б
	Snow Pea with Prawns	100% 🗤 23	(4) (1) (1) (1) (1) (1) (1) (1) (1) (1) (1
	Spicy Wonton	90% 🗤 17	I@ 4
	Stir Fried Rice Cakes	65% 🗤 18	ιφ 3
	Pea Sprout with Garlic Sauce	54% 🗤 7	III 4 Portion size 1
	Shanghai Drunken Chicken	42% 10/16	1 Taste 1
	Spicy Bok Choy	31% 🐞 6	15 Taste 2 Portion size 1
	Pine Nuts with Fish Fillet	23% 🗤 3	Temperature 6 Presentation 2
			See All
	Areas of improvement Visible only to you		
	Missing Food Items		③ Wait time for couriers

Marketing your product and brand

Uber Eats Offers give you even more opportunities to reach new customers.

This marketing tool gives you the ability to promote your restaurant with customer offers, controlled by you, right in the Uber Eats app.



Fully utilized kitchens

La Tenoch Location: Salt Lake City

Based on Uber Eats data, we saw there was a need for tacos in the Salt Lake City area and approached La Tenoch to create a virtual restaurant. They launched South City Tacos, which doubled their gross bookings on Uber Eats.



"

"My virtual restaurant, South City Tacos, has given me an opportunity to bring a new cuisine to my neighborhood and reach new customers, which has significantly increased my sales with Uber Eats. I'm happy I could partner with Uber Eats to grow a new business, which has allowed me to create new dishes catered to the tastes of the local community."

South City Tacos, a virtual restaurant

Thank you

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Uber Eats